### FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION

FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners Passaic Housing Authority:

We have audited the accompanying financial statements of the Passaic Housing Authority ("the Authority") as of and for the years ended December 31, 2011 and 2010, as listed in the accompanying table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Passaic Housing Authority as of December 31, 2011 and 2010, and the changes in net assets and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 21, 2012 on our consideration of the Passaic Housing Authority's internal control over financial reporting and our tests on its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*, and should be considered in assessing the results of our audit.

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#### **INDEPENDENT AUDITOR'S REPORT (continued)**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis contained on pages 3 through 10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Government Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historic context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements of the Passaic Housing Authority. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and is not a required part of the financial statements. The accompanying financial data schedule, schedules of capital fund and capital fund stimulus program costs and advances are also not a required part of the financial statements and are presented for the purposes of additional analysis as required by the U.S. Department of Housing and Urban Development. The schedule of federal awards, financial data schedule, schedules of capital fund and capital fund stimulus program costs and advances are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

June 21, 2012 Toms River, New Jersey

# MANAGEMENT'S DISCUSSION AND ANALYSIS

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### **DECEMBER 31, 2011**

As Management of the Authority, we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Authority for the fiscal year ended December 31, 2011. We encourage readers to consider the information presented here in conjunction with the Authority's financial statements as presented elsewhere in this Report.

#### **A- Financial Highlights**

- 1- The assets of the Authority exceeded its liabilities at the close of the most recent fiscal year by \$19,537,840 (net assets) as opposed to \$19,372,805 for the prior fiscal year.
- 2 As of the close of the current fiscal year, the Authority's Proprietary Fund reported ending Unrestricted Net Assets of \$4,116,612
- 3 The Authority's cash and cash equivalent and investment balance at December 31, 2011 was \$6,886,501 representing an increase of \$325,920 from the prior fiscal year.
- 4 The Authority had Total Operating Revenues of \$22,828,889 and Total Operating Expenses of \$23,546,988 including \$1,218,429 for depreciation for the year ended December 31, 2011.
- 5 The Authority's capital outlays for the fiscal year were \$871,388 of which \$865,271 was funded from the Authority's Capital Fund Program.
- 6 The Authority's Expenditures of Federal Awards amounted to \$20,453,396 for the fiscal year.

#### **B** – Using the Annual Report

#### 1 - Management's Discussion and Analysis

The Management's Discussion and Analysis is intended to serve as an introduction to the Authority's financial statements. The Authority's Financial Statements and Notes to Financial Statements included in the this Report were prepared in accordance with GAAP applicable to governmental entities in the United States of America for Proprietary Fund types.

#### 2 - Financial Statements

The financial statements are designed to provide readers with a broad overview of the Authority's finances, in a manner similar to a private-sector business. They consist of Statements of the Net Assets, Statements of Revenues, Expenses and Changes in Net Assets and Statements of Cash Flows.

The Comparative Statements of Net Assets presents information on all the Authority's assets and liabilities, with the difference between the two reported as net assets. Increases or decreases in net assets will serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

#### **B – Using the Annual Report (continued)**

#### 2 - Financial Statements (continued)

The Comparative Statements of Revenues, Expenses and Changes in Net Assets present information showing how the Authority's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of unrelated cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g.; depreciation and earned but unused vacation leave).

The financial statements report on the Authority's activities. The activities are primarily supported by HUD subsidies and grants. The Authority's function is to provide decent, safe and sanitary housing to low income and special needs populations. The financial statements can be found on pages 11 through 14.

#### 3 - Notes to Financial Statements

The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the financial statements. The Notes to Financial Statements can be found in this Report after the financial statements.

#### 4 - Supplemental Information

The Schedule of Expenditures of Federal Awards is presented for purpose of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-profit Organizations. The schedule of expenditures of Federal awards can be found on page 32 of this report.

#### C - The Authority as a Whole

The Authority's Net Assets increased during the fiscal year by \$165,035 as detailed on page 6. The Authority's revenues consist primarily of rents and subsidies and grants received from HUD. The Authority receives subsidies each month based on a preapproved amount by HUD. Grants are drawn down based on need against a preauthorized funding level. During the current fiscal year, the Authority's expenditures for HAP expenses totaled \$14,926,699 while HAP funding was reduced to \$14,717,775.

By far, the largest portion of the Authority's net assets reflects its investment in capital assets (e.g., land, buildings, equipment and construction in progress). The Authority uses these capital assets to provide housing and services for its' tenants, consequently, they are not available for future spending. The unrestricted net assets of the Authority are available for future use to provide program services.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

#### D - Budgetary Highlights

For the year ended December, 2011, individual program or grant budgets were prepared by the Authority and were approved by the Board of Commissioners. The budgets were primarily used as a management tool and have no legal stature. The budgets were prepared in accordance with the accounting procedures prescribed by the applicable funding agency.

#### Comparison Budget vs. Actual - Low Income Public Housing Exculding the COCC

	Budget	Actual	Fav. /(Unfav.) Variance	% Variance
Tenant Rental Revenue Other Income Total Operating Revenue	\$ 2,838,731 105,590 2,944,321	\$ 2,924,364 118,200 3,042,564	\$ 85,633 12,610 98,243	3.02% 11.94% 3.34%
Operating Expenses:	4.050.054	4 040 000	40.000	0.000/
Administrative Tenant Services	1,253,351 308,196	1,240,963 244,807	12,388 63,389	0.99% 20.57%
Utilities Maintenance	2,439,378 1,609,818	1,837,181 1,831,706	602,197 (221,888)	24.69% -13.78%
Protective Services General Expense	278,082 349,411	357,471 414,145	(79,389) (64,734)	-28.55% -18.53%
Total Operating Expenses	6,238,236	5,926,273	311,963	5.00%
Residual Receipts/(Deficit)	(3,293,915)	(2,883,709)	410,206	-12.45%
Operating Subsidy	3,202,007	3,135,539	(66,468)	-2.08%
Operating Transfer In/(Out)	125,000	110,555	(14,445) (1,194,869)	-11.56% 100.00%
Depreciation Expense	<del></del>	(1,194,869)	(1,194,009)	100.0070
Residual Receipts/(Deficit)	\$ 33,092	\$ (832,484)	\$ (865,576)	-2615.67%

Although the Authority does not budget for depreciation, it has recorded \$1,194,869 for fiscal year ended December 31, 2011. Since depreciation does not affect unrestricted net assets, the residual receipts account, when adjusted for depreciation would increase \$362,385.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

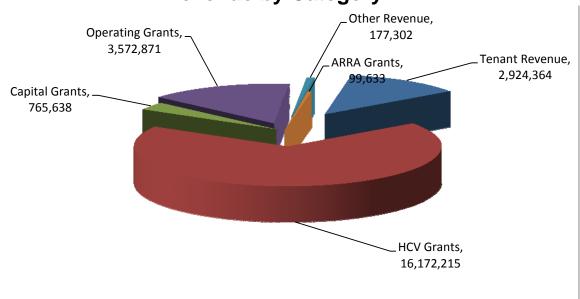
Cash & Equivalents         \$ 6,886,501         \$ 6,560,581         \$ 325,920           Other Current Assets         432,273         241,565         190,708           Capital Assets         13,763,030         14,119,462         (356,432)           Total Assets         21,081,804         20,921,608         160,196           Current Liabilities         633,098         714,697         (81,599)           Non Current Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Net Capital Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$ 2,1081,804         20,921,608         160,195           Net Assets & Liabilities         \$ 2,924,364         \$ 2,804,338         \$ 120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         24,430,3813         (601,924)           Operating Expenses:         244,807         22,81,405         (36,798)     <	Net Assets:				
Capital Assets         13,763,030         14,119,462         (356,432)           Total Assets         21,081,804         20,921,608         160,196           Current Liabilities         633,098         714,697         (81,599)           Non Current Liabilities         910,866         834,106         76,760           Total Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         1,9537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         \$160,196           Revenues & Expenses:           Tenant Rental Revenue         \$2,924,364         \$2,804,338         \$120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         23,430,813         (601,924)           Total Operating Revenue         2,288,899         2,278,120         10,809           Tenant Services         244,80		\$ 6,886,501	\$ 6,560,581	\$	325,920
Total Assets         21,081,804         20,921,608         160,196           Current Liabilities         633,098         714,697         (81,599)           Non Current Liabilities         910,866         834,106         76,760           Total Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         1,9537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         160,196           Revenues & Expenses:           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         160,196           Revenues & Expenses:           Tenant Rental Revenue         \$2,924,364         \$2,804,338         \$120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,282,899         2,278,120         10,809	Other Current Assets	432,273	241,565		190,708
Current Liabilities         633,098         714,697         (81,599)           Non Current Liabilities         910,866         834,106         76,760           Total Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         21,081,804         20,921,608         160,196           Revenues & Expenses:           Tenant Rental Revenue         2,924,364         2,804,338         120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,282,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1	Capital Assets	 13,763,030	 14,119,462		(356,432)
Non Current Liabilities         910,866         834,106         76,760           Total Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         21,081,804         20,921,608         160,196           Revenue & Expenses:           Tenant Rental Revenue         2,924,364         2,804,338         120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,	Total Assets	 21,081,804	 20,921,608		160,196
Total Liabilities         1,543,964         1,548,803         (4,839)           Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         \$160,196           Revenues & Expenses:           Tenant Rental Revenue         \$2,924,364         \$2,804,338         \$120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houisng Assistance Payments         14,926,699	Current Liabilities	 633,098	714,697		(81,599)
Net Capital Assets         13,763,030         14,119,462         (356,432)           Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         \$160,196           Revenues & Expenses:           Tenant Rental Revenue         \$2,924,364         \$2,804,338         \$120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,282,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houisng Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429	Non Current Liabilities	910,866	834,106		76,760
Restricted Net Assets         1,658,198         1,867,122         (208,924)           Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         21,081,804         20,921,608         160,196           Revenues & Expenses:           Tenant Rental Revenue         2,924,364         2,804,338         120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,9	Total Liabilities	1,543,964	1,548,803		(4,839)
Unrestricted Net Assets         4,116,612         3,386,221         730,391           Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$21,081,804         \$20,921,608         \$160,196           Revenues & Expenses:           Tenant Rental Revenue         \$2,924,364         \$2,804,338         \$120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services	Net Capital Assets	13,763,030	14,119,462		(356,432)
Total Net Assets         19,537,840         19,372,805         165,035           Net Assets & Liabilities         \$ 21,081,804         \$ 20,921,608         \$ 160,196           Revenues & Expenses:           Tenant Rental Revenue         \$ 2,924,364         \$ 2,804,338         \$ 120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houisng Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)	Restricted Net Assets	1,658,198	1,867,122		(208,924)
Revenues & Expenses:         \$ 21,081,804         \$ 20,921,608         \$ 160,196           Revenues & Expenses:         \$ 2,924,364         \$ 2,804,338         \$ 120,026           HUD Operating Grants         \$ 19,745,086         \$ 20,211,544         \$ (466,458)           Other Revenue         \$ 159,439         \$ 414,931         \$ (255,492)           Total Operating Revenue         \$ 2,282,8889         \$ 23,430,813         \$ (601,924)           Operating Expenses:         Administrative         \$ 2,288,929         \$ 2,278,120         \$ 10,809           Tenant Services         \$ 244,807         \$ 281,605         \$ (36,798)           Utilities         \$ 1,837,181         \$ 2,280,574         \$ (443,393)           Maintenance         \$ 1,935,129         \$ 1,549,362         \$ 385,767           General Expenses         \$ 536,067         \$ 509,254         \$ 26,813           Houising Assistance Payments         \$ 14,926,699         \$ 14,356,657         \$ 570,042           Depreciation         \$ 1,218,429         \$ 1,167,767         \$ 50,662           Protective Services         \$ 559,747         \$ 565,993         \$ (6,246)           Total Operating Expenses         \$ 23,546,988         \$ 22,989,332         \$ 557,656           Operating Income (Loss)	Unrestricted Net Assets	 4,116,612	3,386,221		730,391
Revenues & Expenses:         Image: Company of the company of th	Total Net Assets	 19,537,840	 19,372,805		165,035
Tenant Rental Revenue         \$ 2,924,364         \$ 2,804,338         \$ 120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houisng Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)	Net Assets & Liabilities	\$ 21,081,804	\$ 20,921,608	\$	160,196
Tenant Rental Revenue         \$ 2,924,364         \$ 2,804,338         \$ 120,026           HUD Operating Grants         19,745,086         20,211,544         (466,458)           Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houisng Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)	Revenues & Expenses:		 _		_
Other Revenue         159,439         414,931         (255,492)           Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net A		\$ 2,924,364	\$ 2,804,338	\$	120,026
Total Operating Revenue         22,828,889         23,430,813         (601,924)           Operating Expenses:         3,430,813         (601,924)           Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets) <t< td=""><td>HUD Operating Grants</td><td>19,745,086</td><td>20,211,544</td><td></td><td>(466,458)</td></t<>	HUD Operating Grants	19,745,086	20,211,544		(466,458)
Operating Expenses:         Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948     <	Other Revenue	 159,439	414,931		(255,492)
Administrative         2,288,929         2,278,120         10,809           Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Total Operating Revenue	22,828,889	23,430,813		(601,924)
Tenant Services         244,807         281,605         (36,798)           Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Operating Expenses:				
Utilities         1,837,181         2,280,574         (443,393)           Maintenance         1,935,129         1,549,362         385,767           General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Administrative	2,288,929	2,278,120		10,809
Maintenance1,935,1291,549,362385,767General Expenses536,067509,25426,813Houisng Assistance Payments14,926,69914,356,657570,042Depreciation1,218,4291,167,76750,662Protective Services559,747565,993(6,246)Total Operating Expenses23,546,98822,989,332557,656Operating Income (Loss)(718,099)441,481(1,159,580)Gain (Loss) on Sale of Fixed Assets(9,391)-(9,391)Interest Income27,25432,140(4,886)Capital Grants865,2711,835,327(970,056)Increase/(Decrease in Net Assets)165,0352,308,948(2,143,913)Beginning Net Assets19,372,80517,063,8572,308,948	Tenant Services	244,807	281,605		(36,798)
General Expenses         536,067         509,254         26,813           Houising Assistance Payments         14,926,699         14,356,657         570,042           Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Utilities	1,837,181	2,280,574		(443,393)
Houising Assistance Payments14,926,69914,356,657570,042Depreciation1,218,4291,167,76750,662Protective Services559,747565,993(6,246)Total Operating Expenses23,546,98822,989,332557,656Operating Income (Loss)(718,099)441,481(1,159,580)Gain (Loss) on Sale of Fixed Assets(9,391)-(9,391)Interest Income27,25432,140(4,886)Capital Grants865,2711,835,327(970,056)Increase/(Decrease in Net Assets)165,0352,308,948(2,143,913)Beginning Net Assets19,372,80517,063,8572,308,948		, ,			,
Depreciation         1,218,429         1,167,767         50,662           Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	-				
Protective Services         559,747         565,993         (6,246)           Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	•				
Total Operating Expenses         23,546,988         22,989,332         557,656           Operating Income (Loss)         (718,099)         441,481         (1,159,580)           Gain (Loss) on Sale of Fixed Assets         (9,391)         -         (9,391)           Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	•				
Operating Income (Loss)       (718,099)       441,481       (1,159,580)         Gain (Loss) on Sale of Fixed Assets       (9,391)       -       (9,391)         Interest Income       27,254       32,140       (4,886)         Capital Grants       865,271       1,835,327       (970,056)         Increase/(Decrease in Net Assets)       165,035       2,308,948       (2,143,913)         Beginning Net Assets       19,372,805       17,063,857       2,308,948		 	 		_
Gain (Loss) on Sale of Fixed Assets       (9,391)       -       (9,391)         Interest Income       27,254       32,140       (4,886)         Capital Grants       865,271       1,835,327       (970,056)         Increase/(Decrease in Net Assets)       165,035       2,308,948       (2,143,913)         Beginning Net Assets       19,372,805       17,063,857       2,308,948	Total Operating Expenses	 23,546,988	 22,989,332		557,656
Interest Income         27,254         32,140         (4,886)           Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Operating Income (Loss)	(718,099)	441,481		(1,159,580)
Capital Grants         865,271         1,835,327         (970,056)           Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Gain (Loss) on Sale of Fixed Assets	(9,391)	-		(9,391)
Increase/(Decrease in Net Assets)         165,035         2,308,948         (2,143,913)           Beginning Net Assets         19,372,805         17,063,857         2,308,948	Interest Income	27,254	32,140		(4,886)
Beginning Net Assets 19,372,805 17,063,857 2,308,948	Capital Grants	 865,271	 1,835,327		(970,056)
	Increase/(Decrease in Net Assets)	165,035	2,308,948	_	(2,143,913)
	Beginning Net Assets	19,372,805	17,063,857		2,308,948
		\$	\$	\$	

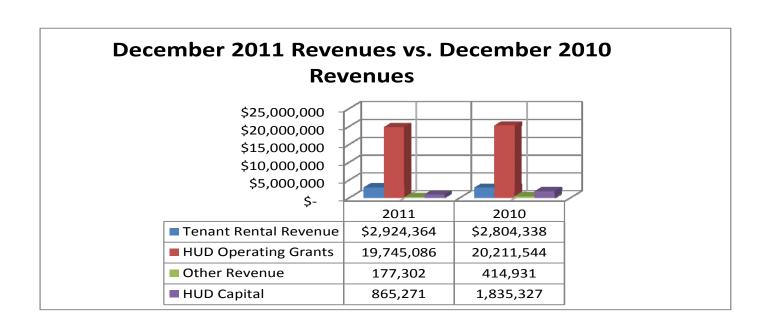
#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

The Following Charts illustrate the Authority's financial activity on the previous page.

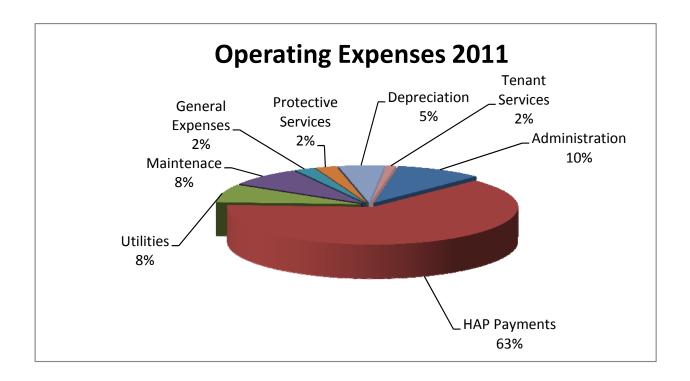
#### **Revenue by Category**

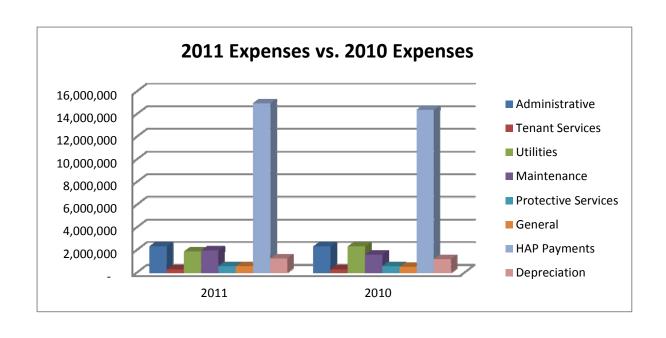




#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

**DECEMBER 31, 2011** 





#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

#### **E - Summary of Programs Administered**

<u>Conventional Public Housing</u> – Under the Conventional Public Housing Program, the Authority rents units that it owns to low-income households. The Conventional Public Housing Program is operated under an Annual Contributions Contract (ACC) with HUD, and HUD provides Operating Subsidy and Capital Grant funding to enable the PHA to provide the housing at a rent that is based upon 30% of household income. The Conventional Public Housing Program also includes the Capital Fund Program, which is the primary funding source for physical and management improvements to the Authority's properties.

<u>Housing Choice Voucher Program</u> – Under the Housing Choice Voucher Program, the Authority administers contracts with independent landlords that own the property. The Authority subsidizes the family's rent through a Housing Assistance Payment made to the landlord. The program is administered under and Annual Contributions Contract (ACC) with HUD. HUD provides Annual Contributions Funding to enable the Authority to structure a lease that sets the participants' rent at 30% of household income.

#### F - Summary of Significant Changes from Fiscal Year December 31, 2011:

- Accounts Receivable Miscellaneous increased primarily due to insurance claims submitted for damages related to Hurricane Irene during August 2011.
   Those funds were received subsequent to year end and most of the damages to the Authority's properties have been repaired.
- Accounts Payable Vendors decreased because in the current year the Authority satisfied most of their vendor invoices in December whereas; in the prior year most invoices were paid in January of the subsequent year.
- Accounts Payable Other Government increased because of reduction in utilities expenses associated with the calculation of P.I.L.O.T. which increased the amount paid to the City of Passaic.
- The Authority's operating grants decreased due to a reduction in subsidies in the following areas:
  - 1. Low Rent Public Housing Operating subsidies decreased \$238,000
  - 2. Housing Choice Voucher Subsides decreased \$79,000
  - 3. Capital Fund Operating grants decreased \$145,000
- Other revenues decreased due to a decrease in incoming portability income.
   The Authority has opted to absorb all incoming portability tenant vouchers.
   This effected a change in other income of approximately \$145,000 in the current fiscal year.
- The decrease in utility costs can be attributed to several key factors. Among
  those factors are the installation of water efficient toilets in all the units,
  procurement of gas and electric directly from the suppliers and the reclassification of certain labor costs to maintenance labor.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **DECEMBER 31, 2011**

#### F – Summary of Significant Changes from Fiscal Year December 31, 2011 (continued):

- The increase in maintenance costs is attributed to the re-classification of utility labor costs to maintenance. In the prior year, the Authority included maintenance workers without black seals certifications in utility labor.
- The Authority's HAP payments increased for two main reasons. First the
  Authority gave program participating landlords an average 2% increase in rent.
  This two percent increase translates into an increase in HAP payments of
  approximately \$285,000 for the current fiscal year. Second, the Authority
  leased an additional 258 unit months or 22 units at an approximate cost of
  \$225,000.

#### **G – Capital Assets and Debt Administration**

#### 1 – Capital Assets

As of December 31, 2011, the Authority's investment in capital assets for its Proprietary Fund was \$13,763,030 (net of accumulated depreciation). This investment in capital assets includes land, buildings, equipment and construction in progress.

Additional informational on the Authority's capital assets can be found in Note 6 to the Financial Statements which is included in this Report.

#### 2 – Long Term Debt

As of December 31, 2011, the Authority has no interest bearing long-term debt. However, as discussed in note 13 of the financial statements, the Authority has entered into a repayment agreement with HUD. The amount of that agreement is \$590,042.

Beginning in 2007, the Authority is to repay HUD in the amount of \$19,668 per annum through 2036. The amount is interest free and unsecured. As of December 31, 2011, \$491,702 remains payable.

#### H – Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Authority's budget for the fiscal year ending December 31, 2012

- 1 The state of the economy, particularly in light of current world affairs.
- 2 The need for Congress to fund the war on terrorism and the possible cut-back on HUD subsidies and grants.

#### I – Contacting the Authority's Financial Management

The financial report is designed to provide a general overview of the Authority's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Vincent Wynter, Director of Finance and Operations, Housing Authority of the City of Passaic, 52 Aspen Place, Passaic, NJ 07055



#### PASSAIC HOUSING AUTHORITY COMPARATIVE STATEMENTS OF NET ASSETS AS OF DECEMBER 31, 2011 AND 2010

#### **ASSETS**

	1165215		2011		2010
Current assets:			<u>2011</u>		<u>2010</u>
Cash and cash equivalents		\$	5,179,848	\$	4,645,004
Accounts receivable - HUD		Ψ	5,177,040	Ψ	14,385
Accounts receivable - trop  Accounts receivable - tenants, net			32,839		39,002
Accounts receivable - tenants, net Accounts receivable - miscellaneous			,		39,002
			212,937 2,109		2 100
Accounts receivable - other government			•		2,109
Prepaid expenses		-	184,388	-	186,069
Total current assets		_	5,612,121	_	4,886,569
Non-current assets:					
Restricted cash and cash equivalents			1,706,653		1,915,577
Capital assets, net			13,763,030		14,119,462
Cupitui ussets, nev		_	10,700,000		1,,117,102
Total non-current assets		_	15,469,683	_	16,035,039
Total assets		\$_	21,081,804	\$_	20,921,608
	LIABILITIES				
Current liabilities:					
Accounts payable		\$	186,301	\$	343,837
HUD liability - current portion		Ψ.	19,668	Ψ	19,668
Accounts payable - other government			103,280		52,376
Accrued expenses			76,885		66,391
Accrued compensated absences, current			43,375		32,660
Tenant security deposits			188,131		180,992
Deferred revenues			15,458		180,992
		-		-	_
Total current liabilities		_	633,098	_	714,697
Non-current liabilities:					
Accrued compensated absences, non-current			390,377		293,949
Non-current liabilities, other			520,489		540,157
Total non-current liabilities			910,866	_	834,106
Total non eartent matrices		_	<i>)</i> 10,000	_	05 1,100
Total liabilities		-	1,543,964	_	1,548,803
N	NET ASSETS				
Net assets:			12 762 020		14 110 462
Invested in capital assets, net			13,763,030		14,119,462
Restricted			1,658,198		1,867,122
Unrestricted		_	4,116,612	_	3,386,221
Total net assets		\$_	19,537,840	\$_	19,372,805

#### PASSAIC HOUSING AUTHORITY COMPARATIVE STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010

		<u>2011</u>		<u>2010</u>
Operating revenues:				
Tenant revenue	\$	2,924,364	\$	2,804,338
HUD grants		19,745,086		20,211,544
Other revenues	_	159,439	_	414,931
Total operating revenue	-	22,828,889	_	23,430,813
Operating expenses:				
Administrative		2,288,929		2,278,120
Tenant services		244,807		281,605
Utilities		1,837,181		2,280,574
Ordinary maintenance and operations		1,935,129		1,549,362
Protective services		559,747		565,993
Insurance and general expenses		536,067		509,254
Housing assistance payments		14,926,699		14,356,657
Depreciation	_	1,218,429	_	1,167,767
Total operating expenses	-	23,546,988	_	22,989,332
Operating income (loss)	_	(718,099)	_	441,481
Non-operating revenues (expenses):				
Gain (loss) on sale of fixed assets		(9,391)		_
Investment income	_	27,254	_	32,140
	_			
Net non-operating revenues (expenses)	-	17,863	_	32,140
Income (loss) before capital grants		(700,236)		473,621
Capital grants	_	865,271	_	1,835,327
Changes in net assets		165,035		2,308,948
Total net assets, beginning of year	_	19,372,805	_	17,063,857
Total net assets, end of year	\$_	19,537,840	\$_	19,372,805

#### PASSAIC HOUSING AUTHORITY COMPARATIVE STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010

	<u>2011</u>	<u>2010</u>
Cash Flows from Operating Activities: Cash received from tenants Cash received from grantors Cash paid to suppliers Cash paid to employees	\$ 2,869,013 19,797,643 (20,113,520) (2,228,685)	\$ 3,105,841 19,826,853 (19,606,048) (2,382,119)
Net cash flows provided (used) by operating activities	324,451	944,527
Cash Flows from Capital and Related Financing Activities: Purchases of capital assets Capital grants	(871,388) 865,271	(1,898,905) 1,835,327
Net cash flows provided (used) by capital and related financing activities	(6,117)	(63,578)
Cash Flows from Noncapital Financing Activities: Repayment of ineligible costs	(19,668)	(19,668)
Net cash flows provided (used) by noncapital financing activities	(19,668)	(19,668)
Cash Flows from Investing Activities: Investment income	27,254	32,140
Net cash flows provided by investing activities	27,254	32,140
Net increase (decrease) in cash	325,920	893,421
Cash and cash equivalents, beginning of year	6,560,581	5,667,160
Cash and cash equivalents, end of year	\$ <u>6,886,501</u>	\$ <u>6,560,581</u>

#### PASSAIC HOUSING AUTHORITY COMPARATIVE STATEMENTS OF CASH FLOWS (continued) FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010

		<u>2011</u>		<u>2010</u>
Reconciliation of operating gain (loss) to net cash provided (used) by operating activities:				
Operating gain (loss)	\$	(718,099)	\$	441,481
Items which did not use cash:				
Depreciation		1,218,429		1,167,767
Bad debts		7,913		14,558
Changes in operating assets and liabilities:				
Accounts receivable - HUD		14,385		652,301
Accounts receivable - tenants		(1,750)		(24,696)
Accounts receivable - miscellaneous		(212,937)		(2,109)
Prepaid expenses		1,681		(22,160)
Accounts payable		(157,536)		(250,553)
Accounts payable - other government		50,904		(732)
Accrued expenses		10,494		(12,353)
Accrued compensated absences		107,143		10,795
Tenant security deposits		7,139		6,488
Deferred revenues	_	(3,315)	_	(1,036,260)
Net cash provided (used) by operating activities	\$_	324,451	\$_	944,527
A reconciliation of cash and cash equivalents		<u>2011</u>		<u>2010</u>
to Statements of Net Assets is as follows:				
Unrestricted cash and cash equivalents	\$	5,179,848	\$	4,645,004
Restricted cash and cash equivalents	· _	1,706,653	Ψ <u>_</u>	1,915,577
•	¢		¢	
	<b>→</b> =	6,886,501	\$_	6,560,581

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Organization

The Passaic Housing Authority ("the Authority") is a governmental, public corporation created under federal and state housing laws as defined by State statute (N.J.S.A. 4A: 12A-1, et. Seq., the "Housing Authority Act") for the purpose of engaging in the development, acquisition and administrative activities of the low-income housing program and other programs with similar objectives for low and moderate income families residing in the City of Passaic. The Authority is responsible for operating certain low-rent housing programs administered by the U.S. Department of Housing and Urban Development ("HUD"). These programs provide housing for eligible families under the United States Housing Act of 1937, as amended.

The Authority is governed by a board of commissioners which is essentially autonomous but is responsible to HUD and the State of New Jersey Department of Community Affairs. An executive director is appointed by the Housing Authority's Board to manage the day-to-day operations of the Authority.

#### **B.** Description of Programs

The Authority maintains its accounting records by program. A summary of the significant programs operated by the Authority is as follows:

#### Low Rent Public Housing Program

The public housing program is designed to provide low-cost housing. Under this program, HUD provides funding via an annual contributions contract. These funds, combined with the rental income received from tenants, are available solely to meet the operating expenses of the program.

#### Housing Assistance Payments Program - Section 8

The Authority administers a program of rental assistance payments to private owners on behalf of eligible low-income families under Section 8 of the Housing and Urban Development Act of 1974. The program provides payments covering the difference between the maximum rental on a dwelling unit, as approved by HUD, and the amount of rent contribution by a participating family.

#### Public Housing Capital Fund Program

The purpose of the Capital Fund Program is to provide another source of funding to cover the cost of physical and management improvements and rehabilitation on existing low-income housing and improving the central office facilities. Funding for this program is provided by grants from HUD.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **B.** Description of Programs (continued)

#### American Reinvestment and Recovery Act (ARRA) Grant

The purpose of the ARRA grant is to provide funds for the capital and management activities of Public Housing Agencies as authorized under section 9 of the United States Housing Act of 1937 (42 U.S.C. 1437g) (the "Act"), with the exception that funds cannot be used for operations or rental assistance. The funds shall be awarded by competition for priority investments, including investments that leverage private sector funding or financing for renovations and energy conservation retrofit investments.

#### C. Reporting Entity

In accordance with statement No. 39 Government Accounting Standards Board ("GASB"), the Authority's financial statements include those of the Passaic Housing Authority and any component units. Component units are legally separate, tax-exempt organizations that meet all of the following criteria:

- 1. The economic resources received by the separate organization are almost entirely for the direct benefit of the Authority.
- 2. The Authority has the ability to access a majority of the economic resources held by the separate organization.
- 3. The economic resources referred to in No. 2 are significant to the Authority.

Based on the application of the above criteria, this report includes all programs and activities operated by the Authority. There were no additional entities required to be included in the reporting entity under these criteria in the current fiscal year. Furthermore, the Authority is not included in any other reporting entity on the basis of such criteria.

#### **D.** Basis of Accounting

The Authority's financial statements are prepared in accordance with GASB Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments ("GASB 34"). GASB 34 requires the basic financial statements to be prepared using the economic resources measurement focus and the accrual basis of accounting and requires the presentation of a Statement of Net Assets, a Statement of Revenues, Expenses and Changes in Net Assets and Statement of Cash Flows. GASB 34 also requires the Authority to include Managements' Discussion and Analysis as part of the Required Supplemental Information.

The Authority's primary source of non-exchange revenue relates to grants and subsidies. In accordance with GASB Statement No. 33, *Accounting and Financial Reporting for Non-exchange Transactions*, grant and subsidy revenue are recognized at the time eligible program expenditures occur and/or the Authority has complied with the grant and subsidy requirements.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **D.** Basis of Accounting (continued)

In accordance with GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Activities that Use Proprietary Fund Accounting, the Authority has elected to apply all Financial Accounting Standards Board pronouncements, Accounting Principles Board Opinions, and Accounting Research Bulletins issued that do not conflict with or contradict GASB Pronouncements.

On January 30, 2008, HUD issued *PIH Notice 2008-9*, which among other things, clarifies HUD's reporting position that unused housing assistance payments ("HAP"), under proprietary fund reporting, should be reported as restricted net assets with the associated cash and investments also being reported as restricted. Any unused administrative fees should be reported as unrestricted net assets, with the associated assets being reported as unrestricted.

In accordance with GASB Statement No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities that Use Proprietary Fund Accounting, the aforementioned funds are treated as restricted cash and cash equivalents on the Authority's Statements of Net Assets and Cash Flows

Both administrative fee and HAP revenues continue to be recognized under the guidelines set forth in GASB Statement No. 33. Accordingly, both the time and purpose restrictions, as defined by GASB 33, are met when these funds are available and measurable, not when these funds are expended. The Housing Choice Voucher program is no longer a cost reimbursement grant, therefore the Authority recognizes unspent administrative fee and HAP revenue in the reporting period as revenue for financial statement reporting.

Any investment income earned on these funds are reflected in the net asset account on which the investment income was earned. That is; investment income earned on HAP cash balances are credited to the HAP restricted net asset account and investment income earned on administrative fee cash balances are credited to the unrestricted net asset account.

#### E. Cash and cash equivalents

New Jersey Authorities are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States, or the State of New Jersey, or the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of securities which may be purchased by New Jersey Authorities. The Authority is required to deposit funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-42 requires governmental units to deposit public funds only in public depositories located in New Jersey, when the funds are secured in accordance with the act.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### E. Cash and cash equivalents (continued)

HUD requires housing authorities to invest excess funds in obligations of the United States, Certificates of Deposit, or any other federally insured investment.

HUD also requires that deposits be fully collateralized at all times. Acceptable collateralization includes FDIC insurance and the market value of securities purchased and pledged to the political subdivision. Pursuant to HUD restrictions, obligations of the United States are allowed as security for deposits. Obligations furnished as security must be held by the Authority or with an unaffiliated bank or trust company for the account of the Authority

It is the Authority's policy to maintain collateralization in accordance with state and HUD requirements.

#### F. Accounts Receivable - tenants, net

Rents are due from tenants on the first day of each month. As a result, accounts receivable balances primarily consist of rents past due and vacated tenants. An allowance for doubtful accounts is established to provide for all accounts, which may not be collected in the future for any reason. Collection losses on accounts receivable are charged against the allowance for doubtful accounts.

The Authority recognizes a receivable from HUD and other governmental agencies for amounts billed but not received and for amounts unbilled, but earned as of year-end.

#### G. Prepaid Expenses

Prepaid expenses represent amounts paid as of year-end that will benefit future operations.

#### H. Inventory

Inventory, consisting mainly of materials and supplies, is valued at its lower of cost or market using the first-in first-out cost method.

#### I. Capital Assets, net

Capital assets are stated at cost. Expenditures for repairs and maintenance are charged directly to expense as they are incurred. Expenditures determined to represent additions or betterments are capitalized. Upon the sale or retirement of capital assets, the cost and related accumulated depreciation is eliminated from the accounts and any related gain or loss is reflected in the Statement of Revenues, Expenses and Changes in Net Assets.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### I. Capital Assets, net (continued)

Depreciation is calculated using the straight-line method based on the estimated useful lives of the following asset groups:

•	Buildings	40 Years
•	Leasehold Improvements	15 Years
•	Furniture and Equipment	5 Years
•	Computers	3 Years

The Authority has established a capitalization threshold of \$2,000.

#### J. Compensated Absences

Compensated absences represent amounts to which employees are entitled to based on accumulated leave earned in accordance with the Authority's Personnel Policy. Employees may be compensated for accumulated vacation leave in the event of retirement or termination from service at the current salary. Employees may be compensated for sick leave at retirement or termination at the current salary to a maximum of \$15,000.

#### K. Deferred Revenue

The Authority's deferred revenue primarily consists of the prepayment of rent by residents and the receipt of HUD and other governmental program funding applicable to future periods.

#### L. Inter-program Receivables and Payables

Inter-program receivables/payables are current, and are the result of the use of the Public Housing Program as the common paymaster for shared costs of the Authority. Cash settlements are made periodically, and all inter-program balances net zero. In accordance with GASB Statement No. 34, interprogram receivables and payables are eliminated for financial statement purposes.

#### M. Operating Revenues and Expenses

The Authority defines its operating revenues as income derived from charges to residents and others for services provided, as well as government subsidies and grants used for operating purposes. Operating expenses are costs incurred in the operation of its program activities to provide services to residents and others. The Authority classifies all other revenues as non-operating.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### N. Taxes

The Authority is a unit of local government and is exempt from real estate, sales and income taxes

#### O. Use of Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include the allowance for doubtful accounts, accrued expenses and other liabilities, depreciable lives of properties and equipment, and contingencies. Actual results could differ significantly from these estimates.

#### P. Equity Classifications

Equity is classified as net assets and displayed in three components:

<u>Invested in capital assets</u>, net of related debt - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

<u>Restricted net assets</u> - Consists of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

<u>Unrestricted net assets</u> - All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

#### Q. Economic Dependency

The Section 8 and Low Rent Housing programs of the Authority are economically dependent on operating grants and subsidies from HUD. The programs operate at a loss prior to receiving the grants.

#### R. Budgets and Budgetary Accounting

The Authority is required by contractual agreements to adopt annual, appropriated operating budgets for all its programs receiving federal expenditure awards. All budgets are prepared on a HUD basis, which is materially consistent with accounting principles generally accepted in the United States of America.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### R. Budgets and Budgetary Accounting (continued)

All appropriations lapse at HUD's program year end or at the end of grant periods.

#### S. Impairment of Long Lived Assets

The Authority evaluates events or changes in circumstances affecting long-lived assets to determine whether an impairment of its assets has occurred. If the Authority determines that a capital asset is impaired, and that impairment is significant and other-than-temporary, than an impairment loss will be recorded in the Authority's financial statements.

#### NOTE 2. CASH AND CASH EQUIVALENTS

At December 31, 2011 and 2010, the Authority had funds on deposit in checking and money market accounts.

For the fiscal years ended December 31, 2011 and 2010, the carrying amount of the Authority's cash (including restricted cash) was \$6,886,501 and \$6,560,581 and the bank balances were \$7,245,497 and \$6,891,955, respectively.

Of the bank balances, \$500,000 and \$500,000 were covered by federal depository insurance and the remaining \$6,745,497 and \$6,391,955 were collateralized with the pledging financial institution for the fiscal years ended December 31, 2011 and 2010, respectively.

Cash Account	<u>2011</u>	<u>2010</u>
Insured: FDIC Collateralized:	\$ 500,000	\$ 500,000
Governmental Unit Depository Protection Act	6,745,497	6,391,955
	\$ <u>7,245,497</u>	\$ <u>6,891,955</u>

Custodial credit risk is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. The Authority does not have a formal policy for custodial credit risk. As of December 31, 2011 and 2010, the Authority's bank balances were not exposed to custodial credit risk.

#### NOTE 3. ACCOUNTS RECEIVABLE

#### A. Accounts receivable - HUD

Accounts receivable - HUD consists of unreimbursed expenditures from various grant programs and amounted to \$0 and \$14,385 as of December 31, 2011 and 2010, respectively. The amount due from December 31, 2010 was collected in full in fiscal year ended December 31, 2011.

#### B. Accounts receivable - tenants, net

Accounts receivable - tenants, net are shown net of an allowance for doubtful accounts of \$34,901 as of both December 31, 2011 and 2010.

#### C. Accounts receivable - miscellaneous

As of December 31, 2011, Accounts receivable - miscellaneous consists of receivables due from the Public Housing Authorities Joint Insurance Fund for insurance claims as a result of damages caused by Hurricane Irene during the year ended December 31, 2011. The amount is shown net of an allowance for doubtful accounts of \$40,050 at December 31, 2011.

#### NOTE 4. PREPAID EXPENSES

The Authority contributed funds to Housing Authority Risk Retention Group at inception. Amounts are held as prepaid insurance expenses as balances will be used to supplement insurance as needed. For the years ended December 31, 2011 and 2010 prepaid insurance expense totaled \$184,388 and \$186,069, respectively.

#### NOTE 5. RESTRICTED CASH

Restricted cash consists of the following at December 31, 2011 and 2010:

Cash Category	<u>2011</u>	<u>2010</u>
Housing Assistance Payments Family Self Sufficiency program escrows	\$ 1,658,198 48,455	\$ 1,867,122 48,455
	\$ 1.706.653	\$ 1.915.577

Housing assistance payment reserves are restricted for use only in the Housing Choice Voucher Program for tenant rents.

Family Self Sufficiency ("FSS") program escrows are restricted for use in the Housing Choice Voucher and Low Rent Public Housing Programs by FSS program participants.

NOTE 6. CAPITAL ASSETS, NET

A summary of the changes in capital assets during the year ended December 31, 2011 were as follows:

Description	December 31, 2010	Additions	Disposals	Transfers	December 31, 2011
Non-depreciable capital assets Land Construction in progress Total	\$ 1,946,351 2,894,349 4,840,700	\$ - <u>867,438</u> <u>867,438</u>	\$ - - -	\$ - (690,899) (690,899)	\$ 1,946,351 3,070,888 5,017,239
Depreciable capital assets Buildings and improvements Leasehold improvements Furniture and equipment Total	60,938,781 1,897,836 1,719,681 64,556,298	- - 3,950 3,950	- (16,633) (16,633)	635,553 38,431 16,915 690,899	61,574,334 1,936,267 1,723,913 65,234,514
Less: accumulated depreciation	55,277,536	1,218,429	(7,242)		56,488,723
Net capital assets	\$ <u>14,119,462</u>	\$ (347,041)	\$ (9,391)	\$	\$ <u>13,763,030</u>

A summary of the changes in capital assets during the year December 31, 2010 were as follows:

Description	December 31, 2009	Additions	Disposals	Transfers	December 31, 2010
Non-depreciable capital assets Land Construction in progress Total	\$ 1,946,351 1,589,214 3,535,565	\$ - 1,838,027 1,838,027	\$ - - -	\$ - (532,892) (532,892)	\$ 1,946,351 2,894,349 4,840,700
Depreciable capital assets Buildings and improvements Leasehold improvements Furniture and equipment Total	60,626,348 1,808,041 1,528,139 63,962,528	- - 60,878 60,878	- - - -	312,433 89,795 130,664 532,892	60,938,781 1,897,836 1,719,681 64,556,298
Less: accumulated depreciation	54,109,769	1,167,767	<u>-</u>		55,277,536
Net capital assets	\$ 13,388,324	\$ 731,138	\$	\$	\$ <u>14,119,462</u>

For the years ended 2011 and 2010, depreciation expense totaled \$1,218,429 and \$1,167,767, respectively.

#### NOTE 7. ACCRUED COMPENSATED ABSENCES

The Authority uses the vesting method for the recording of compensated absences whereas benefits are accrued for which payment is probable. As of December 31, 2011 and 2010, the Authority had accrued compensated absences as follows:

		<u>2011</u>		<u>2010</u>
Beginning compensated absences Compensated absences earned Compensated absences redeemed	\$	326,609 290,399 (183,256)	\$	315,814 171,828 (161,033)
Ending compensated absences Less: current portion	_	433,752 43,375	_	326,609 32,660
Compensated absences, net of current portion	\$	390,377	\$_	293,949

#### NOTE 8. DEFERRED REVENUE

At December 31, 2011 and 2010, deferred revenue consisted of the following:

<u>Description</u>	<u>2011</u>			<u>2010</u>		
Prepaid tenant rents	\$	15,458	\$_	18,773		

#### NOTE 9. PAYMENTS IN LIEU OF TAXES

Under Federal, State and local law, the Authority's programs are exempt from income, property and excise taxes. However, the Authority is required to make a payment in lieu of taxes (PILOT) for the PHA owned program in accordance with the provisions of its Cooperation Agreement with the Township. Under the Cooperation Agreement, the Authority must pay the Township the lesser of 10% of its net shelter rent or the approximate full real property taxes. During the fiscal years ended December 31, 2011 and 2010, PILOT expense amounted to \$103,280 and \$52,376, respectively.

#### NOTE 10. NON-CURRENT LIABILITIES - OTHER

Non-current liabilities - other consist of the following:

Description	December 31, 2010	Additions Deletions		December 31, 2011	Due Within One Year	
Due to HUD FSS Escrows	\$ 511,370 48,455	<u>-</u>	(19,668)	\$ 491,702 48,455	\$ 19,668	
Total	\$ <u>559,825</u>	\$	\$ <u>(19,668</u> )	\$_540,157	\$ <u>19,668</u>	

#### NOTE 10. NON-CURRENT LIABILITIES - OTHER (continued)

Description	December 31, 2009 A	dditions I	Deletions	December 31, 2010	Due Within One Year	
Due to HUD FSS Escrows	\$ 531,038 \$ 48,455	- \$	(19,668) 5	\$ 511,370 \$ 48,455	\$ 19,668 \$	
Total	\$ <u>579,493</u> \$_	<u> </u>	(19,668)	\$ 559,825	\$ <u>19,668</u>	

#### NOTE 11. PENSION PLAN

#### A. Public Employee's Retirement System

The Authority participates in the Public Employees Retirement System (PERS), a cost-sharing multiple employer defined benefit pension plan administered by the Division of Pensions within the Department of Treasury, State of New Jersey. PERS provides retirement, death and disability benefits, as well as medical benefits for certain qualified members and beneficiaries.

The PERS was established on January 1, 1955 under the provisions of N.J.S.A. 43:15A. The PERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to the State of New Jersey, Division of Pensions CN-295, Trenton, NJ 08625, (609) 777-1777.

#### **B. Funding Policy**

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994 and Chapter 115, P.L. of 1998, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. Employer's contributions are actuarially determined annually by the Division of Pensions. Employee contributions are currently 6.5% of base wages.

The annual employer contribution includes funding for basic retirement allowances, cost-of-living adjustments, the cost of medical premiums after retirement for qualified retirees, and noncontributory death benefits. The Authority's contribution for the years ending December 31, 2011 and 2010, amounted to \$203,897 and \$153,713, respectively.

#### C. Post Employment Retirement Benefits

As part of PERS, the Authority also provides post employment health care benefits and life insurance to all eligible retirees through the State Health Benefits Program (SHBP). Eligibility requires that employees be 55 years or older with at least 25 years of service.

Participants are contractually required to contribute at a rate assessed each year by the SHBP, currently 6.5 percent of annual covered payroll. The SHBP sets the employer contribution rate based on the annual required contribution of the employers (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years.

#### NOTE 11. PENSION PLAN (continued)

#### **C. Post Employment Retirement Benefits (continued)**

Expenditures are recognized based on an actuarial study and report of the SHBP and are recorded as the contractually required premiums are incurred. For the years ending December 31, 2011 and 2010, the Authority incurred \$213,438 and \$170,574, for post employment health care benefits.

The State of New Jersey, Department of Treasury, Division of Pension and Benefits, issued publicly available financial reports that include the financial statements and required supplementary information for PERS.

The financial reports may be obtained by writing to the State of New Jersey, Department of Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0925 or link to the following website address at:

http://www.state.nj.us/treasury/pensions/annrprts.shtml.

#### NOTE 12. RESTRICTED NET ASSETS

As of December 31, 2011 and 2010, restricted net assets consisted of the following:

<u>2011</u> <u>2010</u>

Housing assistance payments

\$ <u>1,658,198</u> \$ <u>1,867,122</u>

Housing assistance payment equity is restricted for rent payments to landlords as part of the Housing Choice Voucher Program

#### NOTE 13. HUD OFFICE OF INSPECTOR GENERAL AUDIT

In 2006, HUD's Office of Inspector General ("OIG") concluded an audit of the Authority's operations. Results of the audit, which impacted the financial statements of the Authority, are as follows:

- The OIG found that the Authority made an ineligible transfer of funds in the amount of \$1,000,000 from the Section 8 Program to the Low Rent Public Housing Program in fiscal year 2002. Accordingly, the 2005 financial statements and supplemental information reflect a \$1,000,000 equity transfer from the Low Rent Public Housing Program to the Section 8 Program in order to repay Section 8 program funds.
- As a result of finding #1 above and according to Section 8 Program regulations, \$590,042 was not available for recapture by HUD. Therefore OIG has determined that this amount is owed back to HUD. The Authority has committed to repay HUD \$19,668 per annum, through 2036 from the Low Rent Public Housing Program. As of December 31, 2011 and 2010, \$491,702 and \$511,370 remains payable, of which \$472,034 and \$491,702 is considered long-term as of 2011 and 2010.

#### NOTE 13. HUD OFFICE OF INSPECTOR GENERAL AUDIT (continued)

The OIG also found that in fiscal year 2005, the Authority made an ineligible transfer of Capital Funds to the Section 8 Program. As a result, \$401,046 is owed back to the Capital Fund Program from the Section 8 Program. The Authority has agreed to charge \$13,368 per annum through 2036, to the Section 8 Program for protective services. Protective service expenses are normally funded by the capital fund program. Included in protective services expense in 2011 and 2010 is \$13,368 for this transaction.

#### NOTE 14. CONTINGENCIES

The Authority receives financial assistance from HUD in the form of grants and subsidies. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. Substantially all grants, entitlements and cost reimbursements are subject to financial and compliance audits by HUD. As a result of these audits, costs previously reimbursed could be disallowed and require payments to HUD. As of December 31, 2011 and 2010, the Authority estimates that no material liabilities will result from such audits.

#### NOTE 15. RISK MANAGEMENT

The Authority is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets: error and omission, injuries to employees; and natural disaster. The Authority is a member of the New Jersey Public Housing Authorities Joint Insurance Fund (JIF). The joint insurance pool is both an insured and self-administered group of housing authorities established for the purpose of insuring against property damage, general liability, motor vehicles and equipment liability and workmen's compensation. The Joint Insurance Fund will be self-sustaining through member premiums. There have been no significant reductions in insurance coverage. Settlement amounts have not exceeded insurance coverage except for deductibles for the previous three years.

The authority has also purchased flood insurance with the Selective Insurance Company for certain properties included in flood zones.

#### NOTE 16. SUBSEQUENT EVENTS

Events that occur after the financial statement date but before the financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the financial statement date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the financial statement date require disclosure in the accompanying notes to the financial statements. Management evaluated the activity of the Authority through June 21, 2012 (the date the financial statements were available to be issued) and concluded that no subsequent events have occurred that would require recognition in the financial statements or disclosure in the notes to the financial statements



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Passaic Housing Authority:

We have audited the financial statements of Passaic Housing Authority ("the Authority") as of and for the year ended December 31, 2011, and have issued our report therein dated June 21, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division").

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (continued)

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division.

This report is intended solely for the information of management and the U.S. Department of Housing and Urban Development, federal awarding agencies, and the Division and is not intended to be and should not be used by anyone other than these specified parties.

June 21, 2012 Toms River, New Jersey



#### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Commissioners Passaic Housing Authority:

#### Compliance

We have audited the compliance of Passaic Housing Authority ("the Authority"), with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 *Compliance Supplement* that are applicable to each of its major federal programs for the year ended December 31, 2011. The Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

In our opinion, the Authority complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2011.

### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 (continued)

#### **Internal Control Over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Authority's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information of management and the U.S. Department of Housing and Urban Development, federal awarding agencies, and the Division and is not intended to be and should not be used by anyone other than these specified parties.

June 21, 2012 Toms River, New Jersey

#### PASSAIC HOUSING AUTHORITY SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal and State Grantor/Program Title	Federal CFDA <u>Number</u>	Grant <u>Expenditures</u>
U.S. Department of Housing and Urban Development:		
Low Rent Public Housing	14.850a	\$ 3,135,539
Housing Choice Vouchers	14.871	16,022,504
Public Housing Capital Fund Program	14.872	1,195,720
Capital Fund ARRA Program	14.885	99,633
		\$ <u>20,453,396</u>

#### PASSAIC HOUSING AUTHORITY NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

#### NOTE 1. BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Passaic Housing Authority under programs of the federal government for the year ended December 31, 2011. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the schedule presents only a selected portion of operations of the Passaic Housing Authority, it is not intended to and does not present the financial position, changes in net assets or cash flows of the Passaic Housing Authority.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the principles contained in OMB Circular A-87, Cost Principles for State, Local and Indian Tribes, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

#### NOTE 3. SUBRECIPIENTS

The Authority was not a subrecipient of any federal awards and did not pass-through any federal awards to subrecipients.

#### NOTE 4. NON-CASH FEDERAL ASSISTANCE

The Authority did not receive any non-cash Federal assistance for the year ended December 31, 2011.

#### PASSAIC HOUSING AUTHORITY SCHEDULE OF FINDINGS AND QUESTIONED COSTS **DECEMBER 31, 2011**

#### Summary of Auditor's Results I.

1.	Type of	Type of auditor's report issued:				
2.	Interna	l control over financial reporting				
	a.	Material Weakness(es) identified?			No	
	b.	Were significant deficiencies ide not considered to be material we		No		
3.	Nonco	mpliance material to the financial	statements?	No		
Federal	Awards	s Section				
1.	Dollar	threshold used to determine Type	e A Programs:	\$	613,602	
2.	Dollar	\$	100,000			
3.	Audited		Yes			
4.	Type of auditor's report on compliance for major programs:			Unqualified		
5.	Interna	l Control over compliance:				
	a.	Material weakness(es) identified	1?	No		
	b.	Were significant deficiencies ide not considered to be material we		No		
	c.	Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133 (section .510(a))?			No	
6.	Identifi	cation of major programs:				
		CFDA Number	Name of Federal Progra	<u>am</u>		
		14.871 14.850a	Housing Choice Vouch Low Rent Public Housi		-	

#### PASSAIC HOUSING AUTHORITY SCHEDULE OF FINDINGS AND QUESTIONED COSTS (continued) DECEMBER 31, 2011

#### II. Financial Statement Findings

There were no findings relating to the financial statements which are required to be reported in accordance with government auditing standards generally accepted in the United States of America.

#### III. Federal Award Findings and Questioned Costs

There were no findings or questions costs relating to federal awards.

#### IV. <u>Summary of Prior Audit Findings</u>

None reported.

#### PASSAIC HOUSING AUTHORITY SCHEDULE OF CAPITAL FUND PROGRAM COSTS AND ADVANCES FOR THE YEAR ENDED DECEMBER 31, 2011

	<u>501-08</u>	<u>501-09</u>	<u>501-10</u>	<u>501-11</u>	<u>Totals</u>
Budget	\$ <u>1,233,989</u>	\$ <u>1,227,544</u>	\$ <u>1,223,416</u>	\$	\$ 3,684,949
Advances: Cumulative through 12/31/2010 Current year Cumulative through 12/31/2011	\$ 1,199,078 34,911 1,233,989	\$ 575,340 605,542 1,180,882	\$ 366,797 243,165 609,962	\$ - 326,601 326,601	\$ 2,141,215 1,210,219 3,351,434
Costs: Cumulative through 12/31/2010 Current year Cumulative through 12/31/2011	1,199,078 34,911 1,233,989	582,363 598,519 1,180,882	367,023 242,939 609,962	326,601 326,601	2,148,464 1,202,970 3,351,434
Excess / (Deficiency)	\$	\$	\$	\$	\$
Summary					
Soft Costs: Cumulative through 12/31/2010 Current year Cumulative through 12/31/2011	\$ 543,785 15,361 559,146	\$ 491,016 53,505 544,521	\$ 367,023 65,052 432,075	\$ - 303,414 303,414	\$ 1,401,824 437,332 1,839,156
Hard Costs: Cumulative through 12/31/2010 Current year Cumulative through 12/31/2011	655,293 19,550 674,843	91,347 545,014 636,361	- 177,887 177,887	23,187 23,187	746,640 765,638 1,512,278
Cumulative	\$ 1,233,989	\$ 1,180,882	\$ 609,962	\$ 326,601	\$ 3,351,434

#### NOTES TO SCHEDULE OF CAPITAL FUND PROGRAM COSTS AND ADVANCES

- 1) The total amount of Capital Fund Program Costs and Advances incurred and earned by the Passaic Housing Authority as of and for the year ended December 31, 2011 are provided herein.
- 2) Capital Fund Grant No. NJ39P056501-08 with approved fundings of \$1,233,989 have been fully drawn down and expended as per Capital Fund Grant Regulations.

#### PASSAIC HOUSING AUTHORITY SCHEDULE OF CAPITAL FUND STIMULUS PROGRAM COSTS AND ADVANCES YEAR ENDED DECEMBER 31, 2011

	<u>ARRA</u>
Budget	\$ <u>1,561,986</u>
Advances: Cumulative through 12/31/10 Current Year Cumulative through 12/31/11	\$ 1,462,353 99,633 \$ 1,561,986
Costs: Cumulative through 12/31/10 Current Year Cumulative through 12/31/11	\$ 1,462,353
Excess / (Deficiency)	\$
Summary:	
Soft Costs: Cumulative through 12/31/10 Current Year Cumulative through 12/31/11	\$ 3,376 \$ 3,376
Hard Costs: Cumulative through 12/31/10 Current Year Cumulative through 12/31/11	\$ 1,458,977 99,633 \$ 1,558,610
Cumulative	\$ <u>1,561,986</u>

Passaic Housin	g Authority						
NJ013	Ĭ						
Financial Data Sche	dule (FDS)						
			***************************************				
December 31, 2011							
Line Item #	Account Description	PROJECTS	HOUSING CHOICE VOUCHER	14.885 FORMULA CAP FUND STIM GRANT ARRA	CENTRAL OFFICE COST CENTER	ELIMINATION	TOTAL
	SETS:						
~	CURRENT ASSETS:						
	Cash:						
111	Cash - unrestricted	\$ 1,209,617		·	\$ 2,086,734 \$		\$ 4,991,717
112 113	Cash - restricted - modernization and developmen  Cash - other restricted		1,706,653	-	-	=	1,706,653
113	Cash - other restricted  Cash - tenant security deposits	188,131	1,700,033		-	=	1,700,033
115	Cash - restricted for payment of current liabilities		=		-	=	-
100	Total cash	1,397,748	3,402,019	-	2,086,734	-	6,886,501
	Accounts and notes receivables						
121	Accounts receivable - PHA projects	-	-	-	-	-	-
122 124	Accounts receivable - HUD other project Accounts receivable - other governmen	-	2,109	-		-	2,109
125	Accounts receivable - onlei governmen	252,987	2,109	-			252,987
126	Accounts receivable- tenants	67,740	-	-	-	-	67,740
126.1	Allowance for doubtful accounts - tenants	(34,901)	-	-	-	-	(34,901)
126.2	Allowance for doubtful accounts - other	(40,050)	-	-	-	-	(40,050)
127	Notes and mortgages receivable- curren	-	-	-	-	-	-
128	Fraud recovery	-	-	-	-	-	-
128.1 129	Allowance for doubtful accounts - fraud Accrued interest receivable	-	-	-	-		-
129	Total receivables, net of allowances for doubtful account	245,776	2,109		-		247.885
120	Total receivables, net of anowances for doubtful account	243,770	2,107	_			247,003
	Current investments						
131	Investments - unrestrictec	-	-	-	-	-	-
132	Investments - restrictec	-	-	-	-	-	-
142	Prepaid expenses and other assets	4,065	-	-	180,323	-	184,388
143 143.1	Inventories Allowance for obsolete inventories	-	-	-	-	=	-
143.1	Interprogram - due fron	-	=	-	-	-	-
145	Assets held for sale			_	-		-
150	TOTAL CURRENT ASSETS	1,647,589	3,404,128	-	2,267,057	-	7,318,774
	NONCURRENT ASSETS:						
161	Fixed assets:	1.046.251					1.046.251
161 162	Land Buildings	1,946,351 61,314,920		-	-	<u> </u>	1,946,351 61,314,920
163	Furniture, equipment & machinery - dwelling:	606,309	-	-	4,697		61,314,920
164	Furniture, equipment & machinery - dwennight	995,392	27,257	-	349,672		1,372,321
165	Leasehold improvements	1,936,267		-	-	-	1,936,267
166	Accumulated depreciatior	(56,191,370)	(6,257)	-	(291,096)	-	(56,488,723)
167	Construction in Progress	3,070,888	-	-	-	-	3,070,888
168	Infrastructure   Total fixed assets, net of accumulated depreciation	13,678,757	21,000	-	63,273	-	13,763,030
160	Total fixed assets, net of accumulated depreciation	13,678,737	21,000	-	63,273		13,763,030
	Other non-current assets:						
171	Notes and mortgages receivable - non-curren	_	-	-	-	-	-
172	Notes and mortgages receivable-non-current - past du	=	=	=	-	=	-
174	Other assets	-	-	-	-	-	-
175	Undistributed debits	-	-	-	-	=	-
176	Investment in joint venture:	-	-	-	-	-	-
180	TOTAL NONCURRENT ASSETS	13,678,757	21,000	-	63,273	-	13,763,030
	TOTAL NONCURRENT ASSETS  OTAL ASSETS		,			-	
190 <b>TO</b>	JIAL ASSEIS	\$ 15,326,346	\$ 3,425,128	<b>a</b> -	\$ 2,330,330   \$	-	\$ 21,081,804

Passaic Hou	sins	g Authority						
NJ013								
Financial Data S	Scheo	dule (FDS)		4			4	
	Ι			***************************************				
December 31, 2	011							
Line Item #		Account Description	PROJECTS	HOUSING CHOICE VOUCHER	14.885 FORMULA CAP FUND STIM GRANT ARRA	CENTRAL OFFICE COST CENTER	ELIMINATION	TOTAL
	TTA	ABILITIES AND EQUITY						
		ABILITIES AND EQUITY bilities:						
	Lia	Current Liabilities:						
311	<del> </del>		\$ -	\$ -	S -	\$ -	\$ -	-
312		Accounts payable≤ 90 days	- -	- -	-	49,962	-	49,962
313		Accounts payable > 90 days past duε		=				
321		Accrued wage/payroll taxes payable	40.631	6.441	-	29.813	=	76.885
322		Accrued compensated absences - current portion	25,720	5,346	-	12,309	_	43,375
324		Accrued contingency liability			-		=	-
325		Accrued interest payable	-	-	-	-	=	-
331	-	Accounts payable - HUD PHA program	-	-	-	-	=	-
332		Accounts payable - PHA projects	-	-	-	-	-	-
333		Accounts payable - other governmen	103,280	-	-	-	-	103,280
341		Tenant security deposits	188,131	-	-	-	-	188,131
342		Deferred revenue	15,458	-	-	-	-	15,458
343		Current portion of L-T debt - capital projects	-	-	-	-	-	-
344		Current portion of L-T debt - operating borrowings	-	-	-	-	=	-
345		Other current liabilities	-	19,668	-	-	-	19,668
346		Accrued liabilities - other	-	-	-	136,339	-	136,339
347		Interprogram - due to	-		-	-	-	-
310		TOTAL CURRENT LIABILITIE	373,220	31,455	-	228,423	-	633,098
351		NONCURRENT LIABILITIES   Long-term debt, net of current - capital project:	-	-	-		-	-
352		Long-term debt, net of current - operating borrowing	-	-	-	-	-	-
353		Non-current liabilities- other	-	520,489	-	-	=	520,489
354		Accrued compensated absences - noncurren	231,482	48,112	-	110,783	-	390,377
355		Loan Liability - Non Current	-	=	-	-	-	-
356		FASB 5 Liabilities	-	-	-	-	=	-
357 350		Accrued pension and OPEB liabilities TOTAL NONCURRENT LIABILITIE	231,482	568,601	-	110,783	-	910,866
300		TOTAL LIABILITIES	604,702	600,056	-	339,206	-	1,543,964
508.1 511.1 512.1		EQUITY: Invested in Capital Assets, Net of Related Deb Restricted Net Assets Unrestricted Net Assets	13,678,757 - 1,042,887	21,000 1,658,198 1,145,874	-	63,273 - 1,927,851		13,763,030 1,658,198 4,116,612
513		TOTAL EQUITY	14,721,644	2,825,072	-	1,991,124	-	19,537,840
600			\$ 15,326,346		<del> </del>	\$ 2,330,330		\$ 21,081,804
000		TOTAL LIABILITIES AND EQUIT	ψ 13,320,340	Ψ 5,423,120	Ψ -	ψ 2,330,330	Ψ -	Ψ 21,001,004
	+	Proof of concept	_	-	-	-	-	-

Passaic Hou	sing Authority							
NJ013	Sing Authority							
Financial Data S	chedule (FDS)							
December 31, 20								
2000111001 31, 20								
				HOUSING CHOICE	14.885 FORMULA CAP FUND STIM	CENTRAL OFFICE		
	Account Description	OPERATING	CAPITAL	VOUCHER	GRANT ARRA	COST CENTER	ELIMINATION	TOTAL
Line Item #								
I	REVENUE:							
	Net tenant rental revenuε	\$ 2,778,267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,778,267
	Tenant revenue - other	146,097	-	-	-	-	-	146,097
70500	Total tenant revenue	2,924,364	-	-	-	-	-	2,924,364
50.600		2 125 520	425.222					10.515.004
70600	HUD PHA grants	3,135,539	437,332	16,172,215	- 00 622	-	-	19,745,086
70610	Capital grants Management fee	-	765,638	-	99,633	781,103	(781,103)	865,271
	Asset management fee	-	- -	-		67,980	(67,980)	-
	Book keeping fee	-	-	-	-	192,060	(192,060)	-
	Other fees	-	=		-	- 192,000	(1)2,000)	=
	Other government grants	-	-	-	-	-	-	-
	Investment income - unrestricted	2,610	-	3,830	-	13,460	-	19,900
	Mortgage interest income		-	-	-	-	-	
	Proceeds from disposition of asseets held for sale	-	-	-	-	-	-	-
71301	Cost of sale of assets	-	-	-	-	-	-	-
71400	Fraud recovery	-	-	14,176	-	-	-	14,176
71500	Other revenue	115,590	-	2,129	-	27,544	-	145,263
	Gain or loss on sale of fixed assets	-	-	(9,391)	-	-	-	(9,391)
72000	Investment income - restricted	-	-	7,354	-	-	-	7,354
70000 <b>1</b>	TOTAL REVENUE	6,178,103	1,202,970	16,190,313	99,633	1,082,147	(1,041,143)	23,712,023
F	EXPENSES:							
	Administrative							
01100		215.010		220.161	_	525 202	_	1 170 452
91100 91200	Administrative salaries   Auditing fees	315,010 10,870	-	329,161 4,130	-	535,282 1,200	-	1,179,453 16,200
91300	Outside management fees	552,623	21,312	207,168		1,200	(781,103)	10,200
91310	Book-keeping fee	62,580	21,312	129,480	-	-	(192,060)	-
91400	Advertising and marketing	-	=	-	-	-	(172,000)	=
91500	Employee benefit contributions- administrative	140,608	-	193,730	-	266,205	-	600,543
91600	Office expenses	-	-	-	-	-	-	-
91700	Legal expenses	7,977	_	18,000	_	55,820	_	81,797
91800	Travel	10,756	-	14,618	-	18,482	-	43,856
91810	Allocated overheac	-	=	-	-	-	-	=
91900	Other	72,559	-	165,976	-	128,545	-	367,080
02000								
92000	Asset Management Fee	67,980	-	-	-	-	(67,980)	-
						ļ		
	Tenant services	-						
92100	Tenant services - salaries	174,411	-	_		_	-	174,411
92200	Relocation costs	1/4,411	-	-	-	-	-	1/4,411
92300	Employee benefit contributions- tenant services	30,111	-	-	-	-	-	30,111
92400	Tenant services - other	40,285	-	-	-	-	-	40,285
				İ				
	t to the second							

Passaic Hou	sing Authority							
NJ013					**************************************			
Financial Data S								
December 31, 20	)   							
	Account Description	OPERATING	CAPITAL	HOUSING CHOICE VOUCHER	14.885 FORMULA CAP FUND STIM GRANT ARRA	CENTRAL OFFICE COST CENTER	ELIMINATION	TOTAL
Line Item #	Utilities							
93100	Water	146,085	-	-	-	-	-	146,085
93200	Electricity	726,533	=	-	-	-	-	726,533
93300	Gas	542,276	-	-	-	-	-	542,276
93400 93500	Fuel   Labor	173,120		-		-		173,120
93600	Sewer	103,308		-	-	-	-	103,308
93700	Employee benefit contributions- utilities	128,492		-				128,492
93800	Other utilities expense	17,367	-	-	-	-	-	17,367
	Ordinary maintenance & operation							
04100		720.240						720.240
94100 94200	Ordinary maintenance and operations - labo Ordinary maintenance and operations - materials & othe	729,249 245,059	103,189	-	-	234	-	729,249 348,482
94300	Ordinary maintenance and operations - materials & othe	490,212	103,169	-	-	234	-	490,212
94500	Employee benefit contributions- ordinary maintenance	367,186	=		=		_	367,186
	Protective services							
95100	Protective services - labor	100,583	-	-	-	-	-	100,583
95200 95300	Protective services- other contract costs	224,122 140	202,276	-	=	-	-	426,398
95500	Protective services - other   Employee benefit contributions- protective service	32,626	-			-	-	140 32,626
93300	Employee benefit contributions- protective service	32,020				-	_	32,020
	General expenses							
96100	Insurance premiums	287,655	-	13,358	-	16,719	-	317,732
96200	Other general expenses	- 15 207	=	10.025	-	72.010	-	107.142
96210 96300	Compensated absences Payments in lieu of taxes	15,297 103,280	=	18,035		73,810	-	107,142 103,280
96400	Bad debt - tenant rents	7,913		-	-	-	-	7,913
96500	Bad debt- mortgages						_	
96600	Bad debt - other	-	=	-	-	-	-	=
96700	Interest expense	-	-	-	-	-	-	-
96710	Amortization of bond issue costs	-	=	-	-	-	-	-
96800	Severance expense	-	-	-	-	-	-	-
96900	TOTAL OPERATING EXPENSES	5,926,273	326,777	1,093,656	-	1,096,297	(1,041,143)	7,401,860
97000	EXCESS OPERATING REVENUE OVER OPERATING							
	EXPENSES	251,830	876,193	15,096,657	99,633	(14,150)	-	16,310,163
07100								
97100 97200	Extraordinary maintenance Casualty losses - non capitalized		=	-	-	-		-
97200	Casuary rosses - non capitanzed   Housing assistance payments	-		14,926,699	-	-	-	14,926,699
97350	HAP Portability - in	-	-	14,920,099	-	-	-	- 14,720,099
97400	Depreciation expense	1,194,869	=	5,825	-	17,735	-	1,218,429
97500	Fraud losses	-	-	-	-	-	-	-
97800	Dwelling units rent expense	-	=	-	=	-	-	=
00000	TOTAL EXPENSES	7,121,142	326,777	16,026,180	_	1,114,032	(1,041,143)	23,546,988
90000	TOTAL EAFENSES	1,121,142	320,///	10,020,180	-	1,114,032	(1,041,143)	23,340,988

Passaic Housing Authority									
NJ013									
Financial Data Sc	hedule (FDS)								
D 1 21 20	4-1								
December 31, 201									
Line Item #	Account Description	OPERATING	CAPITAL	HOUSING CHOICE VOUCHER	14.885 FORMULA CAP FUND STIM GRANT ARRA	CENTRAL OFFICE COST CENTER	ELIMINATION	TOTAL	
Eme item #									
0'	THER FINANCING SOURCES (USES)								
10010	Operating transfers in	110,555	_	_	_	_	(110,555)	_	
10020	Operating transfers out	-	(110,555)	_		-	110,555	_	
10030	Operating transfers from/to primary government	_	(110,000)	_	_	-	-	_	
10040	Operating transfers from/to component unit	_	_	_	_	_	_	_	
10070	Extraordinary items, net gain/loss	-	-	-		-	-	-	
10080	Special items (net gain/loss)	-	-	-	-	-	-	-	
10091	Inter Project excess cash transfer in	-	-	-	-	-	-	-	
10092	Inter Project excess cash transfer out	_	-	-	_	-	_	-	
10093	Transfers between program and project in	-	-	-	-	-	-	-	
10094	Transfers between program and project out	-	-	-	-	-	-	-	
		**						-	
10100 <b>T</b> (	OTAL OTHER FINANCING SOURCES (USES)	110,555	(110,555)	-	-	-	-	-	
								-	
	XCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(832,484)	765,638	164,133	99,633	(31,885)	-	165,035	
	NT DISONALITION								
	JNT INFORMATION:								
11020	Required annual debt principal payments	-	-	-	-	-	-	-	
11030	Beginning equity	14,688,857	-	2,660,939	-	2,023,009	-	19,372,805	
11040	Prior period adjustments and equity transfers	-	99,633	-	(99,633)	-	-	-	
11170	Administrative fee equity	-	-	1,166,874	-	-	-	1,166,874	
11180	Housing assistance payments equity	-	-	1,658,198	-	-	-	1,658,198	
		-	-	2,825,072	-	-	-	2,825,072	
11190	Unit months available	8,388	-	21,936	-	-	-	30,324	
11210	Number of unit months leased	8,344	-	17,264	-	-	-	25,608	
	Equity Roll Forward Test:								
	Calculation from R/E Statement	\$ 14,721,644		\$ 2,825,072	<del> </del>	\$ 1,991,124		\$ 19,537,840	
	B/S Line 513	\$ 14,721,644		\$ 2,825,072		\$ 1,991,124		\$ 19,537,840	
		\$ -	\$ -	-	-	\$ -	\$ -	\$ -	